

<b>Executive Director Economy, Infrastructure and Environment</b>	<b>Ref No: OKD03(17-18)</b>
<b>December 2017</b>	<b>Key Decision: Yes</b>
<b>Crawley Growth Programme - Delivery</b>	<b>Part I</b>
<b>Report by Director of Economy, Planning and Place</b>	<b>Electoral Division(s): All Crawley</b>

## Summary

A Leader decision in September [LDR04 (17/18)] agreed the scope of the Crawley Growth Programme and, subject to the approval of the Crawley Growth Programme Business Case and the allocation of Local Growth Fund (LGF) by the Local Enterprise Partnership (LEP), delegated authority to the Executive Director of Economy, Infrastructure and Environment to progress the projects outlined in the business case.

The LEP approved the business case and confirmed an allocation of £14.6m of LGF on 21 September 2017.

The full value of the Growth Programme exceeds £60m including schemes to be delivered by Metrobus, Gatwick Airport Limited, Manor Royal Business District and developers. The County Council's commitment to the LEP is to deliver schemes to a value of £31.5m funded by LGF, the County Council, Crawley Borough Council (CBC), S106 and CIL and this is included within the capital programme agreed by County Council on 15 December 2017.

Schemes within the £31.5m allocation will be delivered primarily by the County Council and CBC although, where beneficial, other partners may also be invited to deliver these projects.

The Executive Director for Economy, Infrastructure and Environment is asked to approve the governance arrangements for the delivery of the projects within the programme including identification, of the contractual lead organisation, the initial funding allocation for each project and the reporting and monitoring of project delivery. And also to approve drawdown of associated design fees (£1.9m) for the projects, from within the overall approved allocation of £31.5m

## Recommendations

- (1) That the Crawley Growth Programme project funding allocations and delivery governance, identified in Appendix A, are agreed.
- (2) That the design costs (£1.9m) identified in Appendix A be drawn down when required from the Crawley Growth Programme capital programme allocation of £31.5m, to enable projects to progress to meet the delivery and the funding profile agreed with the LEP.

## **1. Background and Context**

- 1.1 The Crawley Growth Programme has been developed with partners following the completion of the Crawley Growth Deal, signed by the Leaders of the County Council and CBC in December 2016.
- 1.2 The LEP had identified an indicative LGF allocation of £14.64m to support the delivery of the Crawley Growth Programme. The allocation of the LGF was dependent on the approval, by the LEP Board, of a business case.
- 1.3 A Leader decision in September approved the scope of the Crawley Growth Programme subject to LEP approval of the Growth Programme business case and confirmation of the LGF allocation.
- 1.4 The LEP Board approved the business case and confirmed the LGF allocation on 21 September 2017.

## **2. Proposal**

- 2.1 The County Council is the delivery body for the Crawley Growth Programme. In order to ensure the efficient delivery of projects within the Crawley Growth Programme, by a variety of partners, it is important that programme governance for the delivery of constituent projects is clear and agreed.
- 2.2 Proposed governance principles that will apply across all of the projects in the Programme are identified in Appendix A along with the proposed funding allocation and delivery mechanism for each of the projects. Projects for which the County Council is the contractual lead organisation will only progress to construction when a full business case has been approved by the Crawley Growth Board and through the County Council's capital governance process.
- 2.3 LGF funding must be spent by March 31 2021. In order for the agreed funding profile to be achieved, design work must progress now. It is proposed that the design costs identified in Appendix A are drawn down from the Crawley Growth Programme allocation in the capital programme to enable the subsequent delivery of schemes within the funding profile.

## **3. Resources**

- 3.1 There is a budget provision of £31.5m in the agreed December 2017 County Council capital programme with assumed funding of £14.6m LGF, £8m County Council funding, £5.4m CBC funding and £3.46m from other sources including Section 106.
- 3.2 Design costs totalling £1.996m are identified to be drawn down when required from the Crawley Growth Programme capital programme allocation to enable projects to progress to meet the delivery and the funding profile agreed with the LEP. Annex A outlines the breakdown of the £1.996m design fees, by each individual project; and confirms that these fees are affordable from within the individual total project budgets.

#### **4. Consultation**

- 4.1 The Crawley Growth Board has been consulted and supports the proposals identified in this report.
- 4.2 The LEP has been consulted and the draft funding agreement with the LEP reflects the proposals identified in this report.
- 4.3 Other key Crawley Growth Programme delivery partners, including Manor Royal Business District, have been consulted and support the proposals in this report.

#### **5. Risk Management Implications**

- 5.1 There is a risk that governance is complicated by the involvement of a number of partners in the delivery of projects. This risk is minimised by ensuring clarity exists from the early stages of the programme delivery as recommended in this report.

#### **6. Other Options Considered**

- 6.1 It is possible that a single partner could take responsibility for the delivery of all projects. Such an approach undermines the partnership nature of the Crawley Growth Programme and places a significant resource burden on a single partner with a resultant risk that project delivery is delayed.

#### **7. Equality Duty**

- 7.1 Not required as this report addresses procedural matters. Equality issues will be considered through the development of proposals in the Crawley Growth Programme.

#### **8. Social Value**

- 8.1 Not required as this report addresses procedural matters. Social Value issues will be considered through the development of proposals in the Crawley Growth Programme.

#### **9. Crime and Disorder Act Implications**

- 9.1 Not required as this report addresses procedural matters. Crime and disorder issues will be considered through the development of proposals in the Crawley Growth Programme.

#### **10. Human Rights Implications**

- 10.1 Not required as this report addresses procedural matters. Human rights implications will be considered through the development of proposals in the Crawley Growth Programme.

**Nick Smales**, Director Economy, Planning and Place

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**Appendix A – Crawley Growth Programme Project Governance  
Background Papers (documents which are referred to in the report) - None**

## **Appendix A – Crawley Growth Programme Project Governance**

### **Growth Programme – proposed project governance arrangements**

#### **Principles applied to all projects:**

- a. All Crawley Growth Programme projects will progress through the required statutory processes as appropriate – including planning and highway agreements as required.
- b. Crawley Growth Programme projects that are funded and procured entirely by Gatwick Airport Limited, Metrobus, Manor Royal Bid, Arora or Surrey County Council, with no funding from the £31.5m County Council Capital Programme allocation, will be progressed through the funding organisations governance processes. The funding organisation will be the contractual lead. Evidence of expenditure will be provided by the funding organisation to the County Council to support the completion of the required quarterly reporting to the LEP.
- c. Crawley Growth Programme projects for which the County Council is the contractual lead will be progressed through the appropriate County Council capital governance and decision processes. CBC, and other partners where appropriate, will be invited to have a representative on the relevant project board. Project progress will also be monitored through monthly highlight reports that will be made available to the Crawley Programme Delivery Team and the Crawley Growth Board. Project expenditure will not exceed the identified project budget (Appendix A) unless agreed through the Crawley Growth Board and County Council capital governance procedures. Any project underspends will be reported to the Growth Board and considered through County Council capital governance procedures. Project overspends, if supported by the Growth Board, may be accommodated from within the overall programme funding allocation – i.e. funded through underspend in, or reallocation from, other areas of the programme. If this is not possible the appropriate governance process to secure additional funding will be pursued – there can be no guarantee that additional funding will be made available.
- d. Crawley Growth Programme projects for which CBC is the contractual lead will be progressed through the appropriate CBC capital governance and decision processes. The County Council, and other partners where appropriate, will be invited to have a representative on the project board. Project progress will also be monitored through monthly highlight reports that will be made available to the Crawley Programme Delivery Team and the Crawley Growth Board. Project expenditure will not exceed the identified project budget unless agreed through the Crawley Growth Board, CBC and the County Council's (as Programme Delivery Body) capital governance procedures. Any project underspends will be reported to the Growth Board and considered through the County Council and CBC capital governance procedures. Project overspends, if supported by the Growth Board, may be accommodated from within the overall programme funding allocation – i.e. funded through underspend in, or reallocation from, other areas of

the programme. If this is not possible the appropriate governance process to secure additional funding will be pursued – there can be no guarantee that additional funding will be made available. Evidence of expenditure will be provided by CBC to the County Council to support the completion of the required quarterly reporting to the LEP.

- e. Crawley Growth Programme projects that will draw on the County Council's capital programme allocation (£31.5m) for which a partner, other than the County Council or CBC, is the contractual lead will be progressed through the appropriate contractual leads governance and decision process, subject to the governance and decision process being agreed by the County Council (as Programme Delivery Body). The County Council, CBC, and other partners where appropriate, will be invited to have a representative on the project board. Project progress will also be monitored through monthly highlight reports made available to the Crawley Programme Delivery Team and the Crawley Growth Board. Project expenditure will not exceed the identified project budget unless agreed through the Crawley Growth Board and the County Council (as Programme Delivery Body) capital governance procedures. Any project underspends will be reported to the Growth Board and considered through the County Council's capital governance procedures. Project overspends, if supported by the Growth Board, may be accommodated from within the overall programme funding allocation – i.e. funded through underspend in, or reallocation from, other areas of the programme. If this is not possible the appropriate governance process to secure additional funding will be pursued – there can be no guarantee that additional funding will be made available. Evidence of expenditure will be provided by the contractual organisation to the County Council to support the completion of the required quarterly reporting to the LEP.
- f. Any projects that require works within the highway will require technical approval from the County Council as Highway Authority and, potentially, planning permission from CBC as planning authority. In order to ensure that approval routes are efficient technical advice will be sought throughout the development of proposals.
- g. Any projects that require planning permission will be considered for approval by CBC as Planning Authority. In order to ensure that approval routes are efficient planning advice will be sought throughout the development of proposals.
- h. The County Council and CBC commit to work together and with partners to support effective and efficient delivery as outlined in the Crawley Growth Deal.

<b>Growth Programme projects for which governance proposals are to be confirmed</b>				
<b>Project</b>	<b>Contractual Lead Organisation</b>	<b>Approved Crawley Growth Programme Funding Allocation for Design (£m's)</b>	<b>Approved Crawley Growth Programme Funding Allocation (£m's) – including design allocation</b>	<b>Agreed Governance proposals</b>
Eastern Gateway	County Council	0.620	8.350	<ul style="list-style-type: none"> <li>a. Feasibility designs prepared by WSP (a design consultant procured by the County Council) provide the basis for scheme development.</li> <li>b. County Council to Project Manage scheme progression.</li> <li>c. WSP to be commissioned to progress design.</li> <li>d. Construction to progress subject to approval of full business case through the Crawley Growth Board and County Council capital governance.</li> <li>e. Design work to be funded from Growth programme funding allocation for the project.</li> <li>f. CBC officers and Crawley College to be invited on to the Project Board.</li> <li>g. WSP to ensure cycle route design standards agreed by the Growth Board are adhered to.</li> <li>h. Key project dependencies to be fully considered throughout the development of the project – Town Hall proposals, County Buildings proposals, Telford Place proposals, Crawley College proposals, Station Gateway proposals and town centre cycle improvements.</li> </ul>
Station Gateway	County Council	0.480	5.300	<ul style="list-style-type: none"> <li>a. Feasibility designs prepared by WSP provide the basis for scheme development.</li> <li>b. County Council to project manage progression of scheme involving works within the highway.</li> <li>c. WSP to be commissioned to progress the full design subject to Growth Board being satisfied that the Arora development proposals are progressing.</li> <li>d. WSP to be commissioned to progress urgent design processes limited in value to £30k) prior to clarity on Arora position – if initial works do not progress the delivery timetable will be delayed and the ability to allocate LGF jeopardised.</li> <li>e. Construction to progress subject to approval of full business case through County Council capital governance and to confirmation that the Arora scheme on Station Gateway will proceed.</li> <li>f. Design work to be funded from Growth programme funding allocation for the project.</li> <li>g. CBC officers, Arora, Metrobus and Network Rail to be invited on to the Project Board.</li> <li>h. WSP to ensure cycle route design standards agreed by the Growth Board are adhered to.</li> </ul>

				<ul style="list-style-type: none"> <li>i. Key project dependencies to be fully considered throughout the development of the project – Arora Station development proposals, Town Centre Cycle improvements and Superhubs</li> </ul>
Queensway	CBC	0.175	2.200	<ul style="list-style-type: none"> <li>a. Feasibility designs and principles prepared by Project Centre provide the basis for scheme development – planning application has been submitted, expected at planning committee in February 2018</li> <li>b. CBC to project manage.</li> <li>c. CBC to ensure all issues relating to design and materials within the highway have the necessary approval from County Council officers.</li> <li>d. County Council officers to be invited on to the Project Board.</li> <li>e. Construction tender process and works to progress in accordance with CBC governance.</li> <li>f. Design work to be funded from Growth Programme funding allocation for the project.</li> <li>g. CBC Economic Regeneration Manager to ensure joint working with the Cycle Programme Project Board on cycle route designs within the Queensway scheme. CBC to ensure cycle route design standards agreed by the Growth Board are adhered to.</li> <li>h. Key project dependencies to be fully considered throughout the development of the project – Crawley College proposals, Eastern Gateway and Station Gateway.</li> </ul>
Grade A Commercial in Town Centre	County Council	0.100 (subject to completion of feasibility work. To be refined as project progresses)	6.000	<ul style="list-style-type: none"> <li>a. Feasibility studies have been progressed through work commissioned by the County Council and CBC.</li> <li>b. Further feasibility work required to provide clarity on the demand for commercial space in the Town Centre and the options available to provide for this demand. A brief for this work is being prepared. CBC to commission the feasibility work, funded out of OPE resources.</li> <li>c. County Council to project manage next steps, subject to positive outcomes / recommendations arising from the feasibility work. CBC officers to be invited on to the Project Board, alongside any other relevant partner bodies.</li> <li>d. Draw down on the Growth Programme funding allocation will not proceed until a business case has been approved through the Growth Board and County Council capital governance process. The business case will identify capital costs, likely revenue / capital returns, wider economic and community benefits and future project governance proposals.</li> <li>e. The Crawley Local Economy Action Group (LEAG) will be invited to support the development of the business case.</li> </ul>
Three Bridges Station Enhancements	CBC	0.050 (to be refined as project progresses)	2.900	<ul style="list-style-type: none"> <li>a. Detailed design work and feasibility analyses are now being progressed by Project Centre via CBC's contract framework. commissioned by CBC.</li> <li>b. CBC to project manage scheme progression.</li> <li>c. CBC to ensure all issues relating to design and materials within the highway have the necessary approval from County Council officers.</li> <li>d. County Council officers, Network Rail and GTR have joined the reconfigured Project Board.</li> </ul>

				<ul style="list-style-type: none"> <li>e. Construction tender process and works to progress in accordance with CBC governance, subject to planning permission and Highways S278 agreement where required.</li> <li>f. Design work to be funded from Growth Programme funding allocation for the project.</li> <li>g. Key project dependencies to be fully considered throughout the development of the project – Worth Park Avenue Cycleway, Haslett Avenue signal improvements, RTPI improvements, Cycle programme Three Bridges station to Manor Royal cycle route, Bus Shelter enhancements and Superhubs.</li> </ul>
Worth Park Avenue Cycleway	County Council	Design work completed.	0.500	<ul style="list-style-type: none"> <li>a. County Council have progressed a detailed design.</li> <li>b. Local engagement events in October 2017.</li> <li>c. Progression of delivery of the scheme supported by CBC Cabinet Member -31 October 2017</li> <li>d. County Council to project manage delivery.</li> <li>e. County Council capital governance progressed and project approvals in place.</li> <li>f. Executive Director decision to progress programmed for December.</li> </ul>
Town Centre Cycle Improvements	CBC	0.110	1.100	<ul style="list-style-type: none"> <li>a. Priority schemes being drawn up by CBC officers with support from consultant.</li> <li>b. CBC officers to consult with the Local Cycling and Walking Infrastructure Plans (ECWIP) Board, including County Council officers.</li> <li>c. Priority schemes to be agreed by the Crawley Growth Board.</li> <li>d. CBC to project manage development and delivery of agreed priorities.</li> <li>e. CBC to ensure all issues relating to design and materials within the highway have the necessary approval from County Council officers.</li> <li>f. County Council officers to be invited on to the Project Board (a single project board will oversee the Town Centre and Manor Royal cycle improvement proposals).</li> <li>g. CBC to work through CBC Economic Regeneration Manager to ensure joint working with the the Station Gateway, Eastern Gateway and Three Bridges Station Improvement Project boards, on cycle route designs within those three schemes. All to ensure cycle route design standards agreed by the Growth Board are adhered to.</li> <li>h. Construction tender process and works to progress in accordance with CBC governance.</li> <li>i. Design work to be funded from Growth Programme funding allocation once priorities have been approved by Growth Board.</li> <li>j. Key project dependencies to be fully considered throughout the development of the project – all other schemes programmed for Crawley Town Centre, Three Bridges station and the Manor Royal cycle improvement proposals.</li> </ul>
Manor Royal Cycle Improvements	CBC	0.200	2.000	<ul style="list-style-type: none"> <li>a. Long list of options being prioritised by CBC consultant with input from County Council and Manor Royal BID officers.</li> <li>b. Priorities to be agreed by the Crawley Growth Board.</li> <li>c. CBC to project manage development and delivery of agreed priorities.</li> <li>d. CBC to ensure all issues relating to design and materials within the highway have the</li> </ul>

				<p>necessary approval from County Council officers.</p> <ul style="list-style-type: none"> <li>e. County Council and Manor Royal BID officers to be invited on to the Project Board (a single project board will oversee the Town Centre and Manor Royal cycle improvement proposals).</li> <li>f. CBC to ensure close working with Surrey CC in regard to cycle route design and development along Gatwick Road, notably between the Manor Royal and Fleming way roundabouts.</li> <li>g. Construction tender process and works to progress in accordance with CBC governance.</li> <li>h. Design work to be funded from Growth Programme funding allocation once priorities have been approved by Growth Board.</li> <li>i. Key project dependencies to be fully considered throughout the development of the project – all other schemes programmed for Three bridges and Manor Royal area, Gatwick Airport improvements and the Town Centre cycle improvement proposals.</li> </ul>
Town Centre Bus Shelters and Superhubs	CBC	0.010	0.100	<ul style="list-style-type: none"> <li>a. Feasibility proposals to be developed with input from County Council officers.</li> <li>b. Feasibility proposals to be agreed by Crawley Growth Board.</li> <li>c. CBC to project manage development and delivery of agreed priorities.</li> <li>d. CBC to ensure all issues relating to design and materials within the highway have the necessary approval from County Council officers.</li> <li>e. County Council and Metrobus officers to be invited on to the Project Board (a single project board will oversee the Town Centre and Manor Royal Bus Shelter and Superhub proposals)</li> <li>f. Construction to progress in accordance with CBC governance.</li> <li>g. Design work to be funded from Growth Programme funding allocation once feasibility proposals have been approved by the Growth Board.</li> <li>h. Key project dependencies to be fully considered throughout the development of the project – Manor Royal Superhub proposals, Three Bridges improvements, Gatwick Airport improvements, Station Gateway proposals and RTP1 proposals.</li> </ul>
Manor Royal Bus Shelters and Superhubs	CBC	0.030	0.300	<ul style="list-style-type: none"> <li>a. Feasibility proposals to be developed with input from County Council officers.</li> <li>b. Feasibility proposals to be agreed by Crawley Growth Board.</li> <li>c. CBC to project manage development and delivery of agreed priorities.</li> <li>d. CBC to ensure all issues relating to design and materials within the highway have the necessary approval from County Council officers.</li> <li>e. County Council ,Manor Royal BID and Metrobus officers to be invited on to the Project Board(a single project board will oversee the Town Centre and Manor Royal Bus Shelter and Superhub proposals) .</li> <li>f. Construction to progress in accordance with CBC governance.</li> <li>g. Design work to be funded from Growth Programme funding allocation once feasibility proposals have been approved by the Growth Board.</li> </ul>

				<ul style="list-style-type: none"> <li>h. Key project dependencies to be fully considered throughout the development of the project – Town Centre Superhub proposals, Gatwick Airport, Three Bridges and Manor Royal improvement projects.</li> </ul>
Manor Royal Highway Junction Improvements	County Council	0.125 (to be refined as project progresses)	1.260	<ul style="list-style-type: none"> <li>a. Feasibility designs prepared by WSP for County Oak Way and London Road and Manor Royal BID for Gateway 1 to provide the basis for scheme development.</li> <li>b. Manor Royal BID to procure and lead Project Management of the scheme design.</li> <li>c. WSP to be commissioned to progress design through County Council framework agreement.</li> <li>d. Project management arrangements for construction phase to be assessed following design work and development of a business case.</li> <li>e. Construction to progress subject to approval of full business case through the Manor Royal BID, Crawley Growth Board and County Council capital governance.</li> <li>f. Design work to be funded from Growth programme funding allocation for the project.</li> <li>g. County Council officers and a CBC officer rep to be invited on to the Project Board.</li> <li>h. County Council Highway officers to provide technical design support</li> <li>i. County Council and CBC officers to be satisfied that traffic impacts on wider highways network are understood and mitigated where required.</li> <li>j. Key project dependencies to be fully considered throughout the development of the project – Superhubs, Three Bridges Station, all other growth Programme projects in Manor Royal.</li> </ul>
Manor Royal Bus Lane	County Council	0.050 (to be refined as project progresses – design costs minimised by working with developers – SCC)	0.950	<ul style="list-style-type: none"> <li>a. Feasibility designs prepared by Odyssey Markides provide the basis for scheme development.</li> <li>b. County Council to work with Surrey County Council (SCC) and Manor Royal BID to procure Project Management to progress the detailed design of the scheme design.</li> <li>c. Project management arrangements for construction phase to be assessed following design work and development of a business case.</li> <li>d. Construction to progress subject to approval of full business case through the Crawley Growth Board and County Council capital governance.</li> <li>e. Design work to be funded from Growth programme funding allocation for the project.</li> <li>f. County Council officers, a CBC officer rep, Manor Royal BID and Metrobus to be invited on to the Project Board.</li> <li>g. County Council Highway officers to provide technical design support</li> <li>h. County Council and CBC officers to be satisfied that traffic impacts on wider highways network are understood and mitigated where required.</li> <li>i. Key project dependencies to be fully considered throughout the development of the project – Superhubs, Three Bridges Station, all other growth Programme projects in Manor Royal.</li> </ul>

Sustainable Travel Mobility Platform	MR BID	0.010	0.100	<ul style="list-style-type: none"> <li>a. Feasibility proposals to be developed with input from County Council and CBC officers.</li> <li>b. Feasibility proposals to be agreed by Crawley Growth Board.</li> <li>c. Manor Royal BID to project manage development and delivery of agreed priorities.</li> <li>d. Manor Royal BID to ensure all issues relating to design and materials within the highway have the necessary approval from County Council officers.</li> <li>e. County Council and CBC officers to be invited on to the Project Board.</li> <li>f. Construction to progress in accordance with Manor Royal BID governance (to be agreed with the County Council).</li> <li>g. Design work to be funded from Growth Programme funding allocation once feasibility proposals have been approved by the Growth Board.</li> <li>h. Key project dependencies to be fully considered throughout the development of the project – Superhubs, Gatwick Airport, Three Bridges and Manor Royal improvement projects.</li> </ul>
Road Space Audit	County Council	0.036	0.360	<ul style="list-style-type: none"> <li>a. Initial discovery phase progressing</li> <li>b. County Council to Project Manage</li> <li>c. CBC and Manor Royal BID to be invited on to the Project Board as project moves in to delivery.</li> <li>d. Construction to progress subject to approval of full business case through the Crawley Growth Board and County Council capital governance.</li> <li>e. Design work to be funded from Growth programme funding allocation for the project.</li> <li>f. Key project dependencies across all Growth programme priorities.</li> </ul>
Manor Royal Outdoor Media	MR BID	Design work complete	0.082 (50% of total cost. Of £0.164m, funded from County Council Crawley Growth Programme allocation)	<ul style="list-style-type: none"> <li>a. Feasibility proposals developed by Manor Royal BID.</li> <li>b. Proposals to be jointly funded by Manor Royal BID and County Council (County Council contribution from the Crawley Growth Programme allocation). Revenues to be shared by Manor Royal BID and County Council.</li> <li>c. Full business case approved through County Council capital governance procedures. Executive Director approval to progress the scheme to be confirmed.</li> <li>d. Formal County Council / MR BID agreement to be completed to confirm capital and revenue sharing.</li> <li>e. Design and delivery to be progressed by MR BID.</li> </ul>

**Growth Programme projects for which governance proposals have previously been confirmed**

Project	Contractual Lead	Cost (£m's)	Funding Source	Status / Next Steps
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	Organisation			
Queens Sq	CBC	3.200	County Council & LEP	<ul style="list-style-type: none"> <li>a. Project complete.</li> <li>b. County Council contribution made.</li> <li>c. Independent line in the County Council Capital Programme.</li> <li>d. Only final accounting to resolve.</li> <li>e. Any underspends to be considered through County Council capital governance procedures.</li> </ul>
Haslett Ave Signals	County Council	0.808	County Council & LEP	<ul style="list-style-type: none"> <li>a. Approval through County Council capital governance procedures (Cabinet Member decision to progress in place)</li> <li>b. Project on site.</li> <li>c. Funded from Crawley Phase 1 in County Council Capital Programme.</li> </ul>
RTPI Improvements	County Council	1.059	LEP & S106	<ul style="list-style-type: none"> <li>a. Approval through County Council capital governance procedures (Cabinet Member decision to progress in place).</li> <li>b. Project on site.</li> <li>c. Funded from Crawley Phase 1 in County Council Capital Programme.</li> </ul>
Station Gateway Arora	Developer (Arora) / CBC	3.300	Developer	<ul style="list-style-type: none"> <li>a. Developer to fund and deliver.</li> <li>b. No financial contribution form County Council capital programme allocation.</li> <li>c. Developer progressing discussions with Network Rail.</li> <li>d. Delays could impact on other projects in the Programme – Arora and NR invited on to the Station Gateway project board.</li> </ul>
Manor Royal – SCC works	Developer (SCC)	1.200	Developer	<ul style="list-style-type: none"> <li>a. Proposals required to meet planning obligations to be delivered by SCC.</li> <li>b. S278 to be agreed with SCC</li> <li>c. Project management of design and planning / S278 approval process to be managed by SCC</li> <li>d. Potential to link delivery with the Manor Royal Bus Lane project (above) and Manor Royal BID gateway 1 project – this could provide co-ordination benefits and potentially enable the works to be accelerated if pump prime funds could be provided from the Growth Programme. Options to be developed by County Council SCC and Manor Royal Bid.</li> <li>e. Project dependencies – Manor Royal Bus Lane, other Manor Royal growth programme projects.</li> </ul>
Gatwick Airport Interchange Works	GAL	2.800	GAL	<ul style="list-style-type: none"> <li>a. Design and delivery being progressed by GAL.</li> <li>b. Funded by GAL.</li> <li>c. No financial contribution form County Council capital programme allocation.</li> <li>d. GAL to provide expenditure information to support quarterly reporting to the LEP.</li> </ul>
Bus Improvements	Metrobus	13.792	Metrobus	<ul style="list-style-type: none"> <li>a. Design and delivery being progressed by Metrobus.</li> <li>b. Funded by Metrobus.</li> <li>c. No financial contribution form County Council capital programme allocation.</li> <li>d. Metrobus to provide expenditure information to support quarterly reporting to the LEP.</li> </ul>
Manor Royal	MR BID	2.956	MR BID	<ul style="list-style-type: none"> <li>a. Design and delivery being progressed by Manor Royal BID.</li> </ul>

Improvements				<ul style="list-style-type: none"><li>b. Funded by Manor Royal BID.</li><li>c. No financial contribution form County Council capital programme allocation.</li><li>d. MR BID to provide expenditure information to support quarterly reporting to the LEP.</li><li>e. Includes 50% contribution, £82k, to deliver outdoor media – see above.</li></ul>
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